Annual Unit Refresher/ Pre- & Post-Deployment Training
Sexual harassment and sexual assault endanger lives of individuals and threaten the Army’s mission.

**SHARP Program:** I AM THE FORCE BEHIND THE FIGHT
What is Sexual Harassment?

- Sexual harassment is a form of gender discrimination
- Sexual harassment includes unwelcomed sexual advances, requests for sexual favors, and other verbal or physical conduct of a sexual nature when:
  - Submission to or rejection of is made a term or condition of a person’s job, pay, career;
  - Submission to or rejection of is used as a basis for career or employment decisions;
  - Conduct has the purpose or effect of unreasonably interfering with an individual’s work performance or creates an intimidating, hostile, or offensive work environment
What is Sexual Assault?

- Sexual assault is a crime.

- Sexual assault is defined as: Intentional sexual contact characterized by the use of force, threats, intimidation or abuse of authority or when the victim does not or cannot consent.

- The term includes a broad category of sexual offenses of the following specific UCMJ offenses: rape, sexual assault, aggravated sexual contact, abusive sexual contact, forcible sodomy (forced oral or anal sex), or attempts to commit these offenses.
Sexual Harassment vs. Sexual Assault

What is the difference between sexual harassment and sexual assault?

- **Sexual Harassment**
  - Sexual harassment involves verbal, nonverbal, and physical behaviors.

- **Sexual Assault**
  - Sexual assault involves “sexual contact” as defined in Article 120 of the Uniform Code of Military Justice (UCMJ).
Army Policy on Sexual Harassment

- Sexual harassment is unacceptable and will not be tolerated.
- Sexual harassment destroys teamwork and negatively affects combat readiness.
- Army leadership at all levels will be committed to creating an environment conducive to maximum productivity and respect for human dignity.
- The success of the mission can be achieved only in an environment free of sexual harassment for all personnel.
- The prevention of sexual harassment is the responsibility of every Soldier and Department of the Army (DA) Civilian and Family members; leaders set the standard for Soldiers and DA Civilians to follow.

Ref: AR 600-20
Sexual Harassment Checklist

• Is the behavior sexual in nature?
• Is the behavior unwelcomed?
  – The harasser’s intent is NOT the determining factor
• Would a reasonable person find the behavior to be inappropriate?
  – Apply the “Reasonable Person Standard”

One or more of the following:

• Do the elements of power, control, or influence exist?
• Does the behavior create a hostile or offensive environment?
Categories of Sexual Harassment

Verbal
- Telling sexual jokes
- Using sexually explicit profanity or threats, sexually oriented cadences, or sexual comments
- Whistling in a sexually suggestive manner
- Describing certain attributes of one’s physical appearance in a sexual manner
- Using terms of endearment in referring to Soldiers, DA Civilians, or Family members

Nonverbal
- Staring at someone, blowing kisses, winking, or licking one’s lips in a suggestive manner
- Displaying inappropriate printed material (e.g., sexually oriented pictures or cartoons)
- Using sexually oriented screen savers on one’s computer
- Sending sexually oriented notes, letters, faxes, or e-mail

Physical contact
- Touching, patting, pinching, bumping, or grabbing
- Cornering or blocking a passageway
- Kissing
- Providing unsolicited back or neck rubs
Quid Pro Quo/Sexual Coercion ("This for That")

- Demanding sexual favors in exchange for a promotion, award, or favorable assignment
- Disciplining or relieving a subordinate who refuses sexual advances
- Threatening a poor job evaluation for refusing sexual advances

Hostile Environment

- Subjected to offensive, unwanted, and unsolicited comments or behaviors of a sexual nature. If these behaviors unreasonably interfere with an individual’s performance, then the environment is classified as hostile
  - Derogatory, gender-biased terms
  - Sexually suggestive pictures or jokes
  - Unwanted touching

Remember, a third party—not just the object of the attention—can also view behaviors as sexually harassing!
• Direct approach
  − Confront the harasser and inform the person that the behavior is not appreciated or welcomed and that it must stop
  − Focus on behavior and its impact—offer behavior-centered feedback
• Indirect approach
  − Address the harasser without a face-to-face conversation (e.g., send a letter)
• Third-party assistance
  − Ask someone else to talk to the harasser, to accompany the complainant, or to intervene on behalf of the complainant to resolve the conflict
• Chain of command
  − Report the behavior to your immediate supervisor or others in the chain of command and ask for assistance in resolving the situation
• File a formal complaint
Army Policy on Sexual Assault

- Sexual assault is a criminal offense.
- It degrades mission readiness.
- Soldiers who are aware of a sexual assault incident should report it immediately (within 24 hours).
- Sexual assault is incompatible with Army Values and is punishable under the UCMJ and other federal and local civilian laws.
- All victims of sexual assault will be treated with dignity, fairness, and respect.

Applies 24/7 On and Off Post

SHARP Program: I AM THE FORCE BEHIND THE FIGHT
What is Consent?

- Consent will not be deemed or construed to mean the failure by the victim to offer physical resistance. Consent is not given when a person uses force, threat of force, or coercion or when the victim is asleep, incapacitated, or unconscious.

- A person cannot consent to sexual activity if he or she is substantially incapable due to:
  - Mental impairment or unconsciousness resulting from consumption of alcohol, drugs, or a similar substance
  - Mental disease or defect which renders the person unable to understand the nature of the sexual conduct at issue
  - Physically declining participation in the sexual conduct at issue
  - Physically communicating unwillingness to engage in the sexual conduct at issue
### Campaign Lines of Effort & SHARP Initiatives

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<th>Objective</th>
<th>Initiatives</th>
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<td><strong>Prevention</strong></td>
<td>Mutual respect/trust, professional values, reinforced to create environment where sexual assault is not tolerated.</td>
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<td>Special emphasis Pre-commissioning Training, Future Soldiers Training, and IMT</td>
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<td>I. A. M. Strong SHARP Training integrated into all aspects of Soldier/Civilian ‘Life-cycle’ training</td>
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<td>Publish Commander’s SHARP Guidebook to implement and maintain program</td>
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<td>Revitalizing the Sponsorship Program through Command emphasis</td>
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<td>Reviewing linkage of SHARP and increasing opportunities to women due to repeal of DGCAR</td>
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<td><strong>Investigation</strong></td>
<td>Investigative resources yield timely and accurate results.</td>
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<td>Special Victims Capability: Investigation/Prosecution training for CID agents and prosecutors</td>
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<td>• 23 Special Victim Prosecutors Army-wide</td>
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<td>• 22 Special Victim Investigators (Additional 7 X Investigators in FY14)</td>
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<td>• Team Approach: Coordination with CID/JAG on every SA case</td>
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<td>• Dedicated Paralegal Support (Directed Military Over strength) 2013</td>
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<td>• Victim Witness Liaison at every General Court-Martial Jurisdiction</td>
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<td>• Trial Counsel Assistance Program (TCAP) reach back assistance and direct support</td>
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<td><strong>Accountability</strong></td>
<td>Perpetrators &amp; CoFCs are held appropriately accountable.</td>
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<td>Revised Command Climate Survey Policy to address SHARP &amp; increase commander awareness</td>
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<td>• Initiated BDE &amp; BN Commander 360 Assessment Program</td>
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<td>• Implemented Policy to require mandatory OER comments addressing unit’s SHARP climate</td>
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<td>• Recurring CSA-led SHARP Summits with senior Army leadership</td>
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<td>• Developing rigorous screening and behavior health assessments for positions of trust</td>
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<td>• Expanded Commander’s legal courses</td>
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<td>• Sex Offenders OCONUS Reassignment &amp; Retainability Policy</td>
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<td><strong>Advocacy</strong></td>
<td>Quality services, support to instill confidence, inspire victims to report, restore resilience.</td>
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<td>Recurring CSA-led SHARP Army Advisory Panel that includes victims</td>
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<td>• Building a Professional Team: SARC/VA Schoolhouse pilot course JAN ’14; FOC in 4th Qtr, FY14</td>
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<td>• Increased role &amp; presence of SARCs &amp; VAs across our formations</td>
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<td>• Special Victim Counsel Program: reporting triggers multidisciplinary team approach to victim advocacy; program covers entire ‘life-cycle’ of case</td>
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<td><strong>Assessment</strong></td>
<td>Meaningful, and accurate systems of measurement and evaluation.</td>
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<td>Executed ‘Red Team’ Program in FY 2012-2013 to assess program effectiveness</td>
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<td>• Commander Risk Reduction Dashboard and Strategic Management System “SMS” reporting</td>
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<td>• ARI-led Field Focus Group Assessments, 1st &amp; 2nd Qtr, FY14: Define perceptions of Army culture</td>
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<td>• Metrics used to measure compliance with current regulatory standards</td>
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<td>• Response Systems Panel support</td>
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<td>• GAO Audits on Sexual Assault in IMT &amp; Male-on-Male Sexual Assault Prevention</td>
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LOEs: Prevention, Investigation, Assessment, Advocacy, Accountability

- Ensure the chain of command understands that its responsibility is to create a positive command climate and environment of trust, dignity, and respect in which every Soldier, Civilian, and Family member can thrive and achieve their full potential by eliminating sexual harassment and sexual assault and stopping offenders from committing crimes.

- Ensure that every report is examined thoroughly, fairly, and competently to make a positive impact upon the culture, command climate and ensure that victims feel free to report without fear of reprisal.

- Ensure that the chain of command is fully engaged, holding every individual, unit, organization, and commander appropriately responsible for behaviors, actions, and inactions, and that it takes appropriate actions based upon investigations.

- Provide compassionate, best-in-class care, support, and protection for victims, and protect the rights and privacy of survivors.

- Analyze, evaluate, and improve the Army’s strategy, methods, and techniques for eliminating sexual harassment and sexual assault in its ranks using Army research and evaluations, as well as input from national experts in the field of prevention, response, and advocacy.
Commanders will:

• Lead by example
• Establish a climate of prevention
• Post written Army sexual assault and sexual harassment policy letters and victim services information
• Ensure Soldiers and DA Civilian employees receive annual SHARP training
• Ensure SHARP personnel are appointed at the appropriate unit level, are trained, and are certified
• Conduct periodic assessments of the unit’s or organization’s SHARP Program
In this lesson, we described the impact of sexual harassment and sexual assault on the Army, discussed support resources available to complainants of sexual harassment and victims of sexual assault, penalties for sexual harassment and sexual assault offenders, and DOD Sexual Assault Prevention and Response (SAPR) and Army SHARP Program.
Reminder: If You Need Help

EEO Office
651-290-5383

SHARP Coordinator
Jennifer Thomas
601-345-5110

SHARP Program: I AM THE FORCE BEHIND THE FIGHT
Resources to assist in successfully addressing conflict are available through your Volunteer Coordinator, the EEO office or a supervisor within your chain of command.

You agree you have reviewed the attached slides on non-discrimination and anti-harassment. Your signature herein constitutes an understanding that you have reviewed the slides attached to this agreement.

Volunteer Signature

Date

Applies 24/7 On and Off Post