## ERGO MANAGEMENT REVIEW AND THE MANAGER'S INTERNAL CONTROL PROGRAM

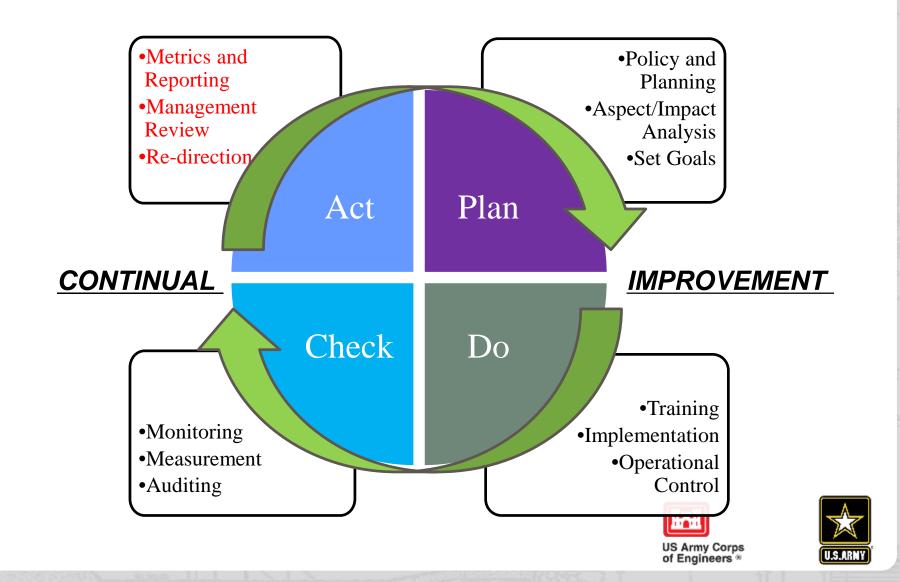
John Coho HQ USACE Senior Policy Advisor for Environmental Compliance, Energy and Civil Works Sustainability

"The views, opinions and findings contained in this report are those of the authors(s) and should not be construed as an official Department of the Army position, policy or decision, unless so designated by other official documentation."





## USACE COMPLIANCE AND SUSTAINABILITY PROGRAM MANAGEMENT FRAMEWORK



## ENVIRONMENTAL COMPLIANCE ANNUAL MANAGEMENT REVIEW PROCESS

#### ER 200-2-3, Environmental Compliance Policies (Section 4-6)

- Timing
  - Reviewing "final" data from assessments conducted 1 year ago
  - First business day after 31 Oct each year
- ERGO metrics supported by CPTrack
  - Rate (%) of Scheduled ERGO Assessments completed annually
  - Rate (%) of Findings corrected annually, Outgrant vs. Corps
  - Legacy Contamination Surveys
- Concurrent reviews conducted annually:
  - <u>Top-down</u> -- ERGO Assessments and Findings metrics: HQ USACE, Divisions, Districts
  - <u>Bottom-up</u> -- Summary of Uncorrected Findings: Districts and Projects





### FY16 ERGO PERFORMANCE SUMMARY \*

	FY16 Assessment Metric Rating (Goal: 100%)		<b>FY15</b> Findings Metric Rating (Goal 75%)		
	Internal	External	Corps Managed	Outgrant	Perfect Projects
USACE TOTALS	85%	83%	47%	43%	110
LRD	84%	97%	53%	56%	25
MVD	77%	73%	74%	0%	51
NAD	98%	94%	20%	39%	8
NWD	89%	100%	51%	40%	2
POD	#DIV/0!	0%	#DIV/0!	#DIV/0!	0
SAD	33%	50%	37%	33%	0
SPD	91%	100%	70%	67%	21
SWD	98%	100%	58%	65%	3

FY16 Assessment Totals		
Internals Finalized	396	
Externals Finalized	108	
District-By	18	
Not Final	47	
Not Assessed	55	
Total	624	
CPTrack Project Count	624	

#### Other *interesting* statistics:

- Total "Corps-managed" FY15 Findings: 2553
- Total "Outgrant" FY15 Findings: 1047
- "Perfect" Projects: 110
  - Projects with finalized assessments, but "zero" findings
  - Is "Perfect" credible?





# LEGACY CONTAMINATION SITE SURVEY COMPLETION (CPTRACK DATA AS OF 21 FEB 2017)

	% Legacy Contamination Surveys Completed	# Project Sites	Count of Completed Sites
USACE Total	31%	604	189
LRD	34%	127	43
MVD	5%	132	33
NAD	42%	67	28
NWD	41%	76	31
SAD	32%	47	15
SPD	48%	48	23
SWD	59%	98	53

Green Threshold: >66%; Red <50%





## ERGO MANAGEMENT REVIEW (RECOMMENDATIONS FOR IMPROVEMENT)

- Project Site Survey defines "minimum initial scope" of all assessments; assessments should "skip" relevant protocols
- Schedule, Execute, and <u>Finalize</u> Assessments
  - Finalize assessments to get credit for work done
  - Update assessment schedule in CPTrack to accommodate unforeseen delays in assessments
  - Use District-By appropriately (ER 200-2-3)
  - Minimize projects not assessed
- Close current <u>AND</u> past-year findings
  - Have a healthy skepticism regarding "Perfect" Projects
- OPMs need to engage in bottom-up review
  - Make sure data aligns with reality on the ground



"I want you to put me in touch

with reality, but be ready to break the connection fast."



# MANAGER'S INTERNAL CONTROL PROGRAM (MICP)

ERGO as an Internal Control (Checklist)

Simple if Compliant with ER 200-2-3

Gains Leadership Attention

Complete DA Form 11-2

Managed/Reviewed at District Level







# INTERNAL CONTROL EVALUATION PLAN (ICEP)

- The ICEP is an organization's written plan developed for conducting required management control evaluations
- The ICEP should be tied to a risk assessment process. Controls for highrisk areas should be evaluated more often than controls for less risky areas.
- The Goal of the ICEP is to



- Identify Evaluation Areas to be reviewed, tested, and summarized.
- Identify the governing regulation(s) relating to each evaluation area.
- Define the functional area responsible for conducting each evaluation.
- Schedule when each evaluation will occur.
- District and Division ECCs are the "Evaluator"
- Division/District OPS Chief or Commander signs the DA 11-2





## MANAGERS' INTERNAL CONTROL PROGRAM ANNUAL STATEMENT OF ASSURANCE BASIS



Title 31 USC 3512(b)
Federal Managers' Integrity Act

Established requirement for internal control program to provide reasonable assurance and report annually to the President and Congress

OMB Circular A-123
OMB Circular A-127

DoDI Directive 5010.40

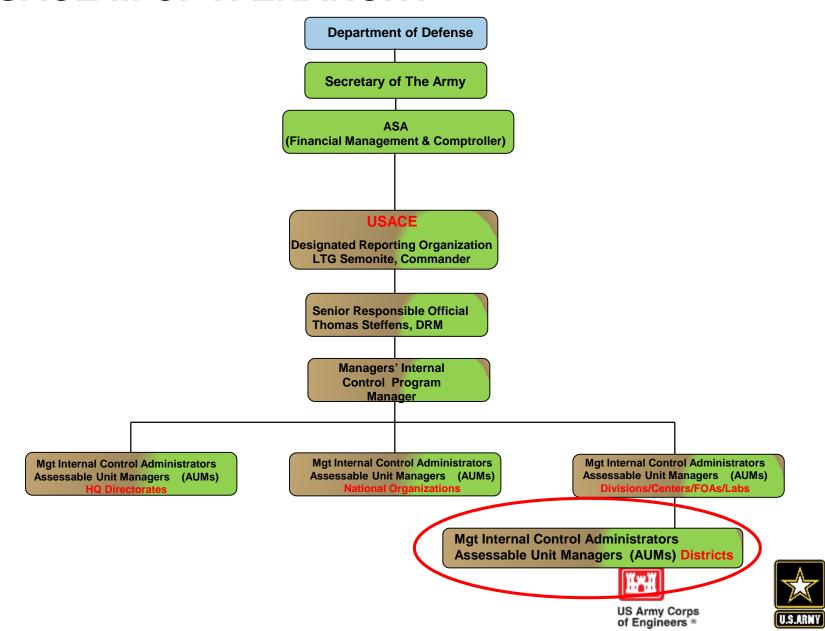
AR 11-2 Manager's Internal Control Program

GAO Standards for Internal Control in the Federal Government





#### **USACE MICP HIERARCHY**



# R

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For use of this form, see AR 11-2;	2. DATE OF REQUIATION 20101629			
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## MICP PERFORMANCE FOR FY17 – INITIAL HQ-LEVEL REVIEW

Manager's Internal Controls Program (MICP) DA 11-2 Submission for FY17			
MSC	Division-Level DA 11-2	District-level DA 11-2	
LRD	Complete	Complete (7 of 7)	
MVD	None	Complete (6 of 6)	
NAD	Complete	Complete (4 of 4)	
NWD	Complete	Complete (4 of 4)	
POD	Complete	None	
SAD	Complete	Complete (5 of 5)	
SPD	Complete	Incomplete (2 of 4)	
SWD	Complete	Complete (4 of 4)	





## **NOW ITS YOUR TURN:**

THOUGHTS...

**CONCERNS...** 

**SUGGESTIONS...** 

**QUESTIONS?** 



